



## Linda L. Fleming

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## Overview

As a health care transactional attorney, Linda Fleming assists providers in all phases of the business cycle, from formation of new entities, creation of joint ventures, acquisitions of businesses, to exit strategies, including mergers and buy/sell transactions. With 30 years of legal experience, she has concentrated her practice in health care matters for the last two decades. She represents hospitals and health systems, large physician groups, ambulatory surgery centers and owners of health care providers, including public entities. In her role as a transactional lawyer, Linda participates in client teams for acquisitions, new facilities, and expansions, negotiates deals, drafts purchase and sale agreements and related transaction documents, and advises clients on corporate, contract, health care, regulatory, and governance matters.

Linda has written and spoken extensively on the Affordable Care Act and serves on the board of several not-for-profit organizations.

## Experience

- Represented health system in acquisition of equity stake in multiple urgent care centers.
- Assisted client in unwind of affiliation agreement, including transfers of membership interests and stock.

- Represented physician group in sale of majority interest in ambulatory surgery center.
- Assisted hospital with development of its first off-campus emergency department and supporting services, including radiology and lab.
- Represented health system in the establishment of ambulatory surgery center.
- Assisted client in the creation of a community pharmacy.
- Assisted hospital in spinoff of physician practice and admission of new physician entity into the hospital's obligated group.
- Represented hospital in \$180 million+ financing.
- Represented Planned Parenthood of Southwest and Central Florida Inc. in a tri-party merger.
- Represented hospice in its affiliation with a larger, nonprofit hospice system.
- Represented a public entity in a long-term hospital lease transaction.
- Represented a hospital in refinancing \$200 million in bond debt.
- Represented Tampa General Hospital in its conversion from a public hospital to a private, not-for-profit corporation with tax-exempt status and continued representation post-closing.

## Areas of Focus

### Practices

- [Health Care](#)
- [Business Transactions](#)
- [Nonprofit Organizations](#)
- [Corporate Law and Governance](#)
- [Distressed Health Care](#)

### Industries

- [Health Care](#)

## Insights

11.05.2021

Health Care Worker Vaccine Mandates: New Strings Attached for Federal Funds

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04.19.2021

Health Care Price Transparency: CMS Says No Hiding the Ball Containing Pricing Information

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04.27.2020

HHS Announces Additional Allocations Under the CARES Act Provider Relief Fund

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04.17.2020

\$30 Billion in Provider Relief Delivered Under the CARES Act

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03.31.2020

CARES Act Impact on Health Care

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06.30.2016

Hospital/Physician Leases Compliance Checklist

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12.23.2015

Avoiding the Bull's-Eye

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06.25.2015

*King v. Burwell*: No “Death Spirals”

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01.28.2015

A New Year, New Obligations for Employers

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12.31.2014

Your New Year's Resolutions Should Include Affordable Care Act Compliance

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07.08.2014

The ACA's Bumpy Ride

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07.08.2014

Congress Sends Mixed Messages to Health Care Providers

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01.03.2014

The Affordable Care Act Comes of Age

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12.30.2011

Schedule H Revisited After Health Care Reform

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12.09.2010

Healthcare Interview with Carlton Fields lawyers James Kennedy and Linda Fleming

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## News

11.15.2019

Restructuring Distressed Entities for a Clean Financial Bill of Health

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08.15.2017

78 Carlton Fields Attorneys Named “Best Lawyers in America”

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## Recognition

- AV Rated by Martindale-Hubbell
- *The Best Lawyers in America*, Health Care Law (2013–2024)
- Leading Lawyers, *Ambulatory M&A Advisor* (2014–2016)

## Professional & Community Involvement

- The Florida Bar
  - Business Law Section
  - Health Law Section
- Hillsborough County Bar Association
  - Health Care Law Section
- American Health Lawyers Association
- Association for Corporate Growth
  - Director, Tampa Bay Chapter
- Planned Parenthood of Southwest and Central Florida Inc.
  - Director

- United Way of Tampa Bay
  - Keel Club

## Speaking Engagements

- "The Affordable Care Act: Half Way Home?," Saybrook, CT (November 2014)
- "What's New in Healthcare – Current Trends," Saybrook, CT (November 2014)
- "Linda Fleming Answers Questions About ACA," WUSF Radio (March 2014)
- "Linda Fleming Answers Questions About ACA," WUSF Radio (August 2013)
- "Acquisition of a Physician Practice," FICPA Health Care Industry Conference, Orlando, FL (April 2012). [Download Presentation](#).

## Pro Bono

- Represented Planned Parenthood of Southwest and Central Florida Inc. in a tri-party merger (2015).

## Credentials

### Education

- University of Florida College of Law (J.D., high honors, 1989)
- Florida State University (B.S., 1979)

### Bar Admissions

- Florida

## Background

- Shareholder, Buchanan Ingersoll & Rooney, Tampa, FL (1998–2010)