



# Linda L. Fleming

SHAREHOLDER

TAMPA

**P** : 813.229.4359

**F** : 813.229.4133

CONNECT

[lfleming@carltonfields.com](mailto:lfleming@carltonfields.com)

[LinkedIn](#)

## Overview

As a health care transactional attorney, Linda Fleming assists providers in all phases of the business cycle, from formation of new entities, creation of joint ventures, acquisitions of businesses, to exit strategies, including mergers and buy/sell transactions. With nearly 30 years of legal experience, she has concentrated her practice in health care matters for the last two decades. She represents hospitals and health systems, large physician groups, ambulatory surgery centers and owners of health care providers, including public entities. In her role as a transactional lawyer, Linda participates in client teams for acquisitions and expansions, negotiates deals, drafts purchase and sale agreements and related transaction documents, and advises clients on corporate, contracts, health care, regulatory, and governance matters.

Linda has written and spoken extensively on the Affordable Care Act.

## Experience

- Represented hospital in purchase of urgent care center (2018).
- Assisted client in unwind of affiliation agreement, including transfers of membership interests and stock (2018).
- Represented physician group in sale of majority interest in ambulatory surgery center (2018)
- Assisted hospital with development of its first off-campus emergency department and supporting services, including radiology and lab (2017).
- Represented hospital in the establishment of ambulatory surgery center (2017).
- Assisted client in the creation of a community pharmacy (2017).
- Represented hospital in its secured \$10,000,000 financing to affiliated ambulatory surgery center (2017).
- Assisted hospital in spinoff of physician practice and admission of new physician entity into the hospital's obligated group (2016).

- Represented hospital in \$180,000,000+ financing (2015).
- Represented Planned Parenthood of Southwest and Central Florida Inc. in a tri-party merger (2015).
- Represented hospice in its affiliation with a larger, nonprofit hospice system (2015).
- Represented a public entity in a long-term hospital lease transaction (2014).
- Represented a hospital in refinancing \$200,000,000 in bond debt (2013).
- Represented Tampa General Hospital in its conversion from a public hospital to a private, not-for-profit corporation with tax-exempt status (1997) and continued representation post-closing (1997 to present).

## All Insights

11.15.2019	Restructuring Distressed Entities for a Clean Financial Bill of Health
06.30.2016	Hospital/Physician Leases Compliance Checklist
12.23.2015	Avoiding the Bull's-Eye
06.24.2015	<i>King v. Burwell</i> : No "Death Spirals"
01.27.2015	A New Year, New Obligations for Employers
12.31.2014	Your New Year's Resolutions Should Include Affordable Care Act Compliance
07.08.2014	Congress Sends Mixed Messages to Health Care Providers
07.08.2014	The ACA's Bumpy Ride
01.02.2014	The Affordable Care Act Comes of Age
12.29.2011	Schedule H Revisited After Health Care Reform
12.08.2010	Healthcare Interview with Carlton Fields lawyers James Kennedy and Linda Fleming

## All News

08.15.2017	78 Carlton Fields Attorneys Named "Best Lawyers in America"
------------	---

## Recognition

- AV Rated by Martindale-Hubbell
- *The Best Lawyers in America*, Health Care Law (2013–2020)

- Leading Lawyers, *Ambulatory M&A Advisor* (2014–2016)

## Professional & Community Involvement

- The Florida Bar
  - Business Law Section
  - Health Law Section
- Hillsborough County Bar Association
  - Health Care Law Section
- American Health Lawyers Association
- Association for Corporate Growth
  - Director, Tampa Bay Chapter
- Planned Parenthood of Southwest and Central Florida Inc.
  - Director
- United Way of Tampa Bay
  - Keel Club

## Speaking Engagements

- "The Affordable Care Act: Half Way Home?," Saybrook, CT (November 2014)
- "What's New in Healthcare – Current Trends," Saybrook, CT (November 2014)
- "Linda Fleming Answers Questions About ACA," WUSF Radio (March 2014)
- "Linda Fleming Answers Questions About ACA," WUSF Radio (August 2013)
- "Acquisition of a Physician Practice," FICPA Health Care Industry Conference, Orlando, FL (April 2012). Download Presentation.

## Pro Bono

- Represented Planned Parenthood of Southwest and Central Florida Inc. in a tri-party merger (2015).

## Credentials

### EDUCATION

- University of Florida College of Law (J.D., high honors, 1989)
- Florida State University (B.S., 1979)

### COURT ADMISSIONS

- Florida State Courts

### BAR ADMISSIONS

- Florida

## Background

- Shareholder, Buchanan Ingersoll & Rooney, Tampa, FL (1998–2010)

## Areas of Focus

### PRACTICES

- Business Transactions
- Corporate Law and Governance
- Distressed Health Care
- Nonprofit Organizations

### INDUSTRIES

- Health Care